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Professional Designation

Version: DEMO

QUESTION 1
One of the processes within requirements analysis is to prioritize requirements. As a business analyst why would you ever want to prioritize requirements?

A. You may need to determine the cost of each requirement.
B. You may need to determine the schedule for each requirement.
C. You may need to determine which requirements are most critical so the analysis and implementation efforts focus on the most critical requirements.
D. You may need to determine which requirements are most critical so additional risk analysis can be completed on those requirements.

Answer: C

QUESTION 2
You are the business analyst for your organization and are working with Jennifer to conduct stakeholder analysis. You would like to create a RACI chart to help with the roles of the people involved in the stakeholder analysis process. Jennifer is not familiar with this chart and asks what does RACI mean. Which one of the following best describes the RACI chart in the conduct stakeholder analysis process?

A. It's a matrix that uses the Responsible, Accountable, Consult, and Inform tasks as part of the stakeholder analysis process.
B. It's a role and responsibility chart that identifies when stakeholders are needed in the business analyst duties.
C. It's a matrix that uses Role, Action, Consult, and Inform as part of the conduct stakeholder analysis process.
D. It's a rule that the business analyst can use to identify all of the needed stakeholders: roles, actions, communications, and interest.

Answer: A

QUESTION 3
You are the business analyst for your organization. Management wants you to prioritize the identified requirements by the requirements that have the highest likelihood of success. Why would management want you to prioritize the requirements with this factor even though some of the requirements may be difficult to implement?

A. They want a fast return on investment.
B. They want to show early success in the implementation to the project stakeholders.
C. They don't understand the requirements.
D. They want to avoid penalties or fines due to a pending law.

Answer: B

QUESTION 4
You are creating the solution scope for an identified problem in your organization. You are working with several stakeholders during this process including the domain subject matter expert, the implementation subject matter expert, the project manager, and the sponsor. Which of these stakeholders will be responsible for writing the project scope?

A. Domain subject matter expert

B. Business analyst
C. Project manager
D. Sponsor

Answer: C

QUESTION 5
You have identified a task in your task list that cannot be completed until the inspector for the project signs off on the initial deliverables. The inspector's signoff on the initial deliverables is called what?

A. Assumption
B. Dependency
C. Milestone
D. Constraint

Answer: B

QUESTION 6
Sally is the business analyst for her organization. Sally and her business analysis team is currently using a business analysis approach to determine what the competition of her organization is offering prospective clients. She is trying to identify solutions to increase revenue by remaining competitive with the competition. What business analysis approach is Sally and her business analysis team using?

A. Business rules analysis
B. Functional decomposition
C. Focus groups
D. Benchmarking

Answer: D

QUESTION 7
You need to identify assumptions as part of the assessment of capability gaps. Which of the following is an example of an assumption?

A. The project manager believes that her project team members can program in COBOL.
B. All vendors must have security clearance.
C. The software must be compatible with the current operating system.
D. The risk in the project must be quantified.

Answer: A

QUESTION 8
You are the business analyst for your organization and are to conduct stakeholder analysis. Which of the following statements best describes the conduct stakeholder analysis task?

A. This task identifies organizations and lines of business that may be affected by a proposed initiative or who share a common business need.

B. This task identifies stakeholders who may be affected by a proposed initiative or who share a common business need.
C. This task identifies the organizations that are likely affected by a problem that a project must solve.
D. This task identifies the people who may be affected by a proposed initiative or who share a common business need.

Answer: B

QUESTION 9
When can changes to requirements occur in a business analysis planning and monitoring assignment?

A. Change to requirements can occur any time before the project scope statement is created.
B. Changes to requirements can occur at any time.
C. Changes to requirements can occur any time after the project's change control system has been enacted.
D. Change to requirements can occur at any time before the key stakeholders approve the identified requirements.

Answer: B

QUESTION 10
What does the T in SWOT analysis mean?

A. Trial
B. Threats
C. Test
D. Time

Answer: B

QUESTION 11
You are the business analyst for the NGQ Company. Management is concerned that their company is not able to meet an identified business need with their current existing structure, people, processes and technology. They've asked you to complete an analysis of their organization's ability to meet the identified business need. What business analysis process are you completing for your organization?

A. Determining the solution approach
B. Assessing the capability gaps
C. Requirements elicitation
D. Verifying the requirements

Answer: B

QUESTION 12
You are the business analyst for your organization and are working on prioritizing the project requirements. Management has asked you to prioritize the requirements based on the cost-

benefit analysis for the requirements' value to the organization. What basis for prioritization are you using in this instance?

A. Business value
B. Stakeholder agreement
C. Likelihood of success
D. Urgency

Answer: A

QUESTION 13
You are the business analyst for your organization and management has asked that you identify opportunities to improve the operations of the business. You notice that some of the stakeholders use several pieces of software and several duplicate activities within each software package to generate data reports for customers. What type of recommendation can you make in regard to this observation?

A. You can address the automation of how the workers perform.
B. You will need to perform active observation first to understand the processes in more detail.
C. You can address the non-functional requirements of the activities.
D. You will need to perform passive observation first to understand the processes in moredetail.

Answer: A

QUESTION 14
You are the business analyst for your organization and are beginning the requirements analysis processes. Which one of the following statements best describes the requirements analysis processes?

A. It ensures that analysis and implementation efforts focus on the most critical requirements .
B. It covers the definition of stakeholder requirements, which describe what a solution must be capable of doing.
C. It defines all of the work, and only the required work, to complete the project objectives.
D. It is conformity to requirements and a fitness for use.

Answer: B

QUESTION 15
Management has asked you, a business analyst for your organization, to create the solution scope for an identified problem. In order to complete this task you'll need three elements. All of the following are elements you'll need in order to write the solution scope except for which one?

A. Work breakdown structure
B. Implementation approach
C. Solution scope definition
D. Dependencies

Answer: A

QUESTION 16
You are the business analyst for your organization and you are preparing the business case for a proposed solution. You need to include the management horizon in your business case. What is the management horizon?

A. It is the expected deliverables that will be beneficial for the organization.
B. It is the point in time when the solution will be completed.
C. It is the duration of each phase of the project until the solution earns a profit.
D. It is the point in time for the solution to break even on cost and begin earning a profit.

Answer: D

QUESTION 17
What two factors must the business analyst consider when conducting stakeholder analysis?

A. Politics and influence
B. Influence and attitude
C. Attitude and position
D. Position and politics

Answer: B

QUESTION 18
Donna is leading a brainstorming session for her organization. She has asked the participants in this group to come up with at least ten ideas for possible solutions to an identified problem. What is the problem with setting the goal as ten ideas for possible solutions in this session?

A. The goal should be to come up with as many solutions as possible, not just ten ideas.
B. The goal should be to generate ten ideas within a set time period.
C. The goal should be to come up with the best solution for the problem, not ten ideas.
D. The goal should be to include everyone's input to the solutions.

Answer: A

QUESTION 19
You are the business analyst for your organization and working with the stakeholders to prioritize the requirements. The stakeholders are concerned about the financial impact of the requirements should some of them fail during the implementation. You would like to rank the risk tolerance of the stakeholders based on their comments about the solution and the requirements. The following are the three categories of risk tolerance associated with the stakeholders except for which one?

A. Mitigation
B. Risk-aversion
C. Risk-seeking
D. Neutrality

Answer: A

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