



**Vendor:** IIBA

**Exam Code:** ECBA

**Exam Name:** Entry Certificate in Business Analysis

**Version:** DEMO

#### QUESTION 1

Which of the following activities are performed during the requirements life cycle management phase?

- A. Elicit Requirements
- B. Prioritize Designs
- C. Trace Requirements
- D. Maintain Attributes

**Answer: C**

**Explanation:**

The Requirements Life Cycle Management knowledge area includes the following tasks:

- Trace Requirements: analyzes and maintains the relationships between requirements, designs, solution components, and other work products for impact analysis, coverage, and allocation.

#### QUESTION 2

Which techniques should be applied to prioritize requirements?

- A. Risk Analysis and Management
- B. Decision Modelling and Estimation
- C. Interface Analysis and Interviews
- D. Document Analysis and Vendor Assessment

**Answer: A**

**Explanation:**

Risk Analysis and Management: used to understand the risks for the basis of prioritization.

#### QUESTION 3

Which input is used to prepare for elicitation?

- A. Activity plan
- B. Business analysis information
- C. Stakeholder engagement approach
- D. Change strategy

**Answer: C**

**Explanation:**

Stakeholder Engagement Approach: understanding stakeholders' communication and collaboration needs helps plan and prepare appropriate and effective elicitation events.

#### QUESTION 4

What are characteristics of effective communication of business analysis information?

- A. Concise and consistent
- B. Timely and segmented
- C. Detailed and verbal
- D. Bi-directional and iterative

**Answer: D**

**Explanation:**

Communication of business analysis information is bi-directional and iterative.

#### QUESTION 5

When validating requirements, assumptions are:

- A. documented after conducting further analysis.
- B. based and assessed on previous experience.
- C. vital to support strategic decisions and goals.
- D. defined so that associated risk can be managed.

**Answer: D**

**Explanation:**

7.3 Validate Requirements

7.3.4 Elements

1 Identify Assumptions

These assumptions are identified and defined so that associated risks can be managed.

#### QUESTION 6

The requirements elicitation technique used to iteratively validate the needs of stakeholders that interact with the application is:

- A. interface analysis
- B. observation.
- C. prototyping
- D. reverse engineering.

**Answer: C**

**Explanation:**

Prototyping: used to elicit and validate stakeholders' needs through an iterative process that creates a model of requirements or designs.

#### QUESTION 7

Which of the following is an activity that a business analyst (BA) performs to prepare for elicitation?

- A. Assess risk
- B. Trace requirements
- C. Secure supporting material
- D. Analyze performance measures

**Answer: C**

**Explanation:**

Business analysts identify sources of information that are needed to conduct the elicitation activity.

#### QUESTION 8

Which of the following is the integrated output that correctly reflects captured information agreed to by business analysts (BAs) and other stakeholders?

- A. Activity plan

- B. Business analysis information
- C. Concept model
- D. Confirmed elicitation results

**Answer: D**

**Explanation:**

Elicitation Results (confirmed): integrated output that the business analyst and other stakeholders agree correctly reflects captured information and confirms that it is relevant and useful as an input to further work.

#### QUESTION 9

Which of the following approaches is used to determine how business analysis data will be packaged and communicated to stakeholders?

- A. Business Analysis Approach
- B. Information Management Approach
- C. Governance Approach
- D. Stakeholder Engagement Approach

**Answer: B**

**Explanation:**

Information Management Approach: helps determine how business analysis information will be packaged and communicated to stakeholders.

#### QUESTION 10

Which of the following characteristics verifies that a requirement has been fulfilled?

- A. Atomic
- B. Concise
- C. Feasible
- D. Testable

**Answer: D**

**Explanation:**

Testable: able to verify that the requirement or design has been fulfilled.

Acceptable levels of verifying fulfillment depend on the level of abstraction of the requirement or design.

#### QUESTION 11

What is the approach in which solution components are assembled, constructed, or developed by experts as a direct response to a set of requirements?

- A. Create
- B. Design
- C. Purchase
- D. Scope

**Answer: A**

**Explanation:**

Create: solution components are assembled, constructed, or developed by experts as a direct

response to a set of requirements.

#### QUESTION 12

What tool classifies stakeholders according to responsibility?

- A. Stakeholder Map
- B. Personas
- C. RACI Matrix
- D. Stakeholder List

**Answer: C**

**Explanation:**

3 Responsibility (RACI) Matrix Another popular stakeholder matrix is the responsibility (RACI) matrix. RACI stands for the four types of responsibility that a stakeholder may hold on the initiative: Responsible, Accountable, Consulted, and Informed. When completing a RACI matrix, it is important to ensure that all stakeholders or stakeholder groups have been identified.

#### QUESTION 13

What tool can be used to determine the impact of a changed requirement on other requirements?

- A. Verification
- B. Traceability
- C. Interview
- D. Workshop

**Answer: B**

**Explanation:**

Traceability is a useful tool for performing impact analysis. When a requirement changes, its relationships to other requirements or solution components can be reviewed. Each related requirement or component may also require a change to support the new requirement.

#### QUESTION 14

Which criteria are necessary when the requirements express contractual obligations?

- A. Evaluation
- B. Solution
- C. Acceptance
- D. Approval

**Answer: C**

**Explanation:**

Acceptance criteria are necessary when the requirements express contractual obligations.

#### QUESTION 15

What are the two basic types of interviews to elicit business analysis information?

- A. Closed and open ended
- B. Unstructured and structured
- C. Planned and unplanned

D. Face-to-face and telephonic

**Answer: B**

**Explanation:**

There are two basic types of interviews used to elicit business analysis information:

- Structured Interview: in which the interviewer has a predefined set of questions.
- Unstructured Interview: in which the interviewer does not have a predetermined format or order of questions. Questions may vary based on interviewee responses and interactions.

#### **QUESTION 16**

What task is performed to ensure that all requirements align to the business need?

- A. Model Requirements
- B. Prioritize Requirements
- C. Validate Requirements
- D. Define Requirements

**Answer: C**

**Explanation:**

Requirements validation is an ongoing process to ensure that stakeholder, solution, and transition requirements align to the business requirements and that the designs satisfy the requirements.

#### **QUESTION 17**

Which of the following techniques is used to identify the elements and boundaries of the requirements architecture?

- A. Functional decomposition
- B. Environmental scan
- C. Scope modelling
- D. Interface analysis

**Answer: C**

**Explanation:**

Scope Modelling: used to identify the elements and boundaries of the requirements architecture.

#### **QUESTION 18**

Which of the following accurately describes a stakeholder's role during future state analysis?

- A. A regulator would ensure an envisioned future state can be sufficiently tested and can help set an appropriate level of quality to target.
- B. An end user would help determine which business needs to address and sets the business objective that a future state will achieve.
- C. A project manager would be directly involved in supporting the operations of the enterprise.
- D. A domain subject matter expert would provide insight into current state and potential states.

**Answer: D**

**Explanation:**

Domain Subject Matter Expert: provides insight into current state and potential future states.

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